

# Coquitlam Corporate Dashboard

Coquitlam's Corporate Dashboard provides a visual summary of the items on the *2025 Business Plan* – the City's action plan for the year that focuses on what matters most, particularly items with high budget impact, strong Council or community interest, external partner dependencies, or mandated requirements.

Coquitlam's integrated planning framework comprises separate but complementary planning processes that enable us to align activities and resources to achieve the strategic priorities in the Council-adopted 2024-2027 Strategic Plan as well as the annual Business Plan priorities set by Council. These processes result in a set of integrated plans that include the *Strategic Plan*, *Business Plan* and *Financial Plan*.

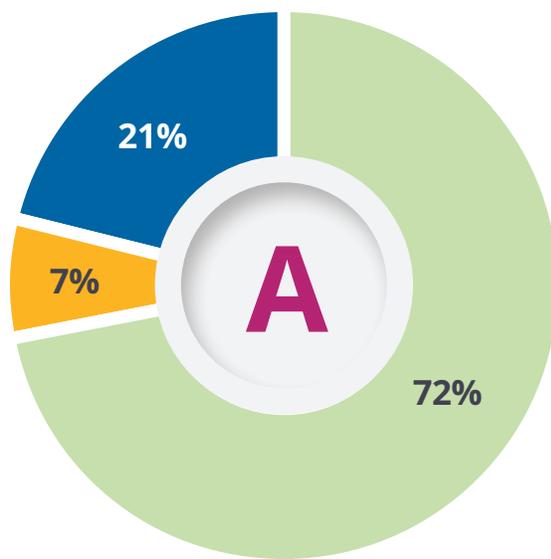
We monitor our progress on the *Business Plan* through reports to Council every four months. Coquitlam's Corporate Dashboard provides a visual summary of these trimester reports and the items on the *2025 Business Plan*. The final trimester dashboard also includes annual achievements and a review of key performance indicators from the *2024-2027 Strategic Plan*.



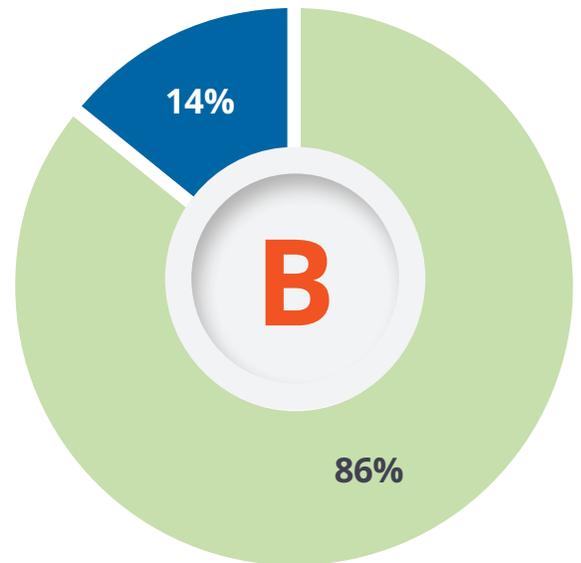
# Coquitlam Corporate Dashboard

## Status by Business Priority

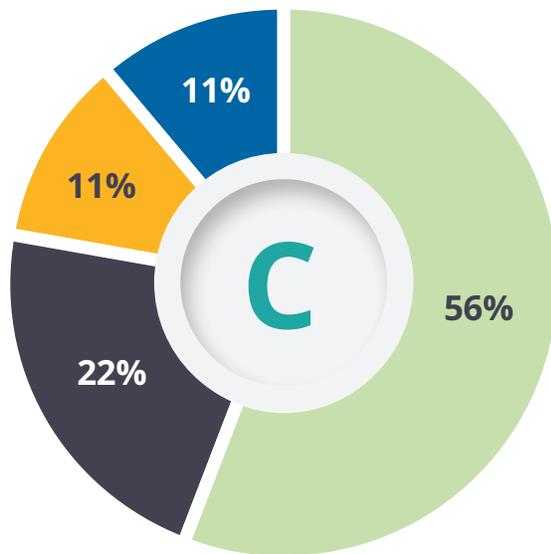
- On Track
- Minor Delay
- Major Delay
- Awaiting Partner Action
- On Hold
- New Item
- Complete
- Deferred



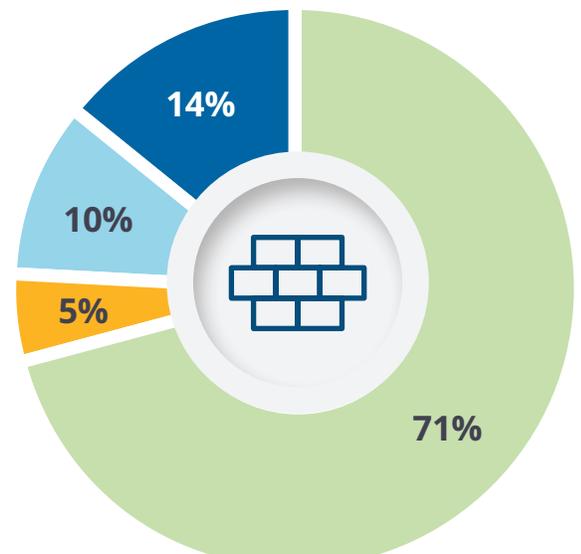
A Priorities



B Priorities



C Priorities



Foundational Work

# "A" Priority Items

Business Plan Item	Status	2025 Second Trimester Update	2025 Final Trimester Update and Future Considerations
<b>Accessibility and Inclusion Plan</b>	On Track	<ul style="list-style-type: none"> <li>Draft Plan underway; update to Council anticipated in T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Draft plan completed; presentation to Council expected in early T1, 2026.</li> </ul>
<b>Building Permit Digitization and Portal Development</b>	On Track	<ul style="list-style-type: none"> <li>Phase 1 is complete and Phase 2 is underway. Update to Council expected in T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Cross-departmental work has continued to progress; update to Council expected in T1, 2026.</li> </ul>
<b>Burke Mountain Athletic Park Design and Construction</b>	On Track	<ul style="list-style-type: none"> <li>Procurement of General Contractor, site mobilization, and initial construction work items completed in T2, 2025. Project completion scheduled for T2, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Construction is proceeding on schedule for completion in T2, 2026.</li> </ul>
<b>Climate Action Plan</b>	Complete	<ul style="list-style-type: none"> <li>Revised draft actions and proposed guiding principles were shared with Council in T2, 2025. Update to Council with draft plan expected in T3, 2025</li> </ul>	<ul style="list-style-type: none"> <li>Draft plan complete with approval by Council expected in early T1, 2026; implementation to begin following approval.</li> </ul>
<b>New Development Financing Framework</b>	On Track	<ul style="list-style-type: none"> <li>Development Cost Charges (DCC) and Amenity Cost Charges (ACC) Bylaws adopted by Council in T2, 2025. Work to assess additional new development finance tools is currently underway. Staff are assessing the implications of provincial government changes to the DCC/ACC payment instalment regulation and updating processes to support their implementation.</li> </ul>	<ul style="list-style-type: none"> <li>Internal processes and templates have been developed to ensure compliance with the provincial government changes to the DCC/ACC payment instalment regulation. Work to assess additional new development finance tools is underway.</li> </ul>
<b>Burke Mountain Community Centre and Park Design (formerly Northeast Community Centre and Park Design)</b>	On Track	<ul style="list-style-type: none"> <li>Schematic Design completed in T2, 2025. Design Development initiated in T2, 2025. Update to Council with Detailed Design Stage Gate expected in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated on the Detailed Design Stage Gate in T3, 2025. Site mobilization for tree clearing anticipated in T1, 2026.</li> </ul>
<b>Official Community Plan Review</b>	On Track	<ul style="list-style-type: none"> <li>Staff continued to review, analyze, and consolidate existing Official Community Plan policies. Update to Council with the modernization results expected in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated in T3, 2025 with presentation of the draft Interim Official Community Plan (OCP). Staff undertook public engagement, and are continuing to edit and review the document based on feedback.</li> </ul>
<b>Planet Ice Future Planning</b>	On Track	<ul style="list-style-type: none"> <li>Updates on the future planning to be shared with Council and the community in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Consultation with user groups completed in T3, 2025. Updates to future of Planet Ice will be shared with Council in T1, 2026.</li> </ul>
<b>Rental Incentives Program Review</b>	On Track	<ul style="list-style-type: none"> <li>Council and the Provincial Inclusionary Zoning and Density Bonus policy guide updated in T2, 2025; staff are reviewing the potential policy directions and will update Council in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated with Medium Density Rental Incentives T3, 2025. Update to Council with the High Density Rental Incentives expected in T1, 2026. This work is anticipated to be complete in T2, 2026.</li> </ul>
<b>Small-Scale Multi-Unit Housing Program</b>	Complete	<ul style="list-style-type: none"> <li>Council approved the Small-Scale Multi-Unit Housing Program rezoning in T2, 2025. Related Official Community Plan policy amendments will be brought forward with the Official Community Plan Review in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Implementation completed in T2, 2025. Related Official Community Plan (OCP) policy amendments expected with the Interim OCP in T2, 2026.</li> </ul>
<b>Sports Field Strategy Update</b>	Complete	<ul style="list-style-type: none"> <li>Final Strategy approved by Council in T2, 2025. This initiative is now complete.</li> </ul>	<ul style="list-style-type: none"> <li>Completed in T2, 2025.</li> </ul>
<b>Transportation Plan Update</b>	Minor Delay	<ul style="list-style-type: none"> <li>Council updated on Walking Network and Micromobility Network in T2, 2025. Update to Council on Road Network and Transportation Plan Policies expected in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>The Street Network Report will go to Council in T1, 2026. Remaining policy and actionable work will be developed with an update to Council anticipated for T1, 2027.</li> </ul>

# "A" Priority Items

Business Plan Item	Status	2025 Second Trimester Update	2025 Final Trimester Update and Future Considerations
<b>Technology Modernization Strategy</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Update to Council completed. Next update anticipated in T2/T3, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>The development of the Technology Modernization Strategy is advancing; the next update to Council is anticipated for T1/T2, 2026.</li> </ul>
<b>Transit-Oriented Areas Update</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Public engagement conducted in T2, 2025. Update to Council with engagement results expected in T3, 2025. Related Official Community Plan policy and zoning amendments will be presented to Council in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated with engagement results and updated concepts in T3, 2025. Related Official Community Plan (OCP) policy amendments regarding Transit-Oriented Areas (TOAs) expected with the Interim OCP in T2, 2026. Following the Interim OCP, amendments for the Shoulders and Corridors will be brought forward.</li> </ul>

# “B” Priority Items

Business Plan Item	Status	2025 Second Trimester Update	2025 Final Trimester Update and Future Considerations
<b>Cedar Drive Utility and Road Construction</b>	On Track	<ul style="list-style-type: none"> <li>Tenders closed and bids received were not in line with anticipated budget. Tender was cancelled and the detailed design amended. Tender to be re-issued in T1, 2026; construction on the utilities and roadworks anticipated to proceed following successful tender process.</li> </ul>	<ul style="list-style-type: none"> <li>The tender was re-issued and closes in T1, 2026; construction on the utilities is anticipated to proceed following the tender process. To reduce costs, the City purchased long lead time items (pipe and culverts) and refined the project scope.</li> </ul>
<b>Community Safety Strategy</b>	On Track	<ul style="list-style-type: none"> <li>Project initiation targeted for T3, 2025. Scope and process are to be developed.</li> </ul>	<ul style="list-style-type: none"> <li>Scope and process development underway. Council workshop anticipated for T2, 2026.</li> </ul>
<b>Corporate Partners Program and Sponsorship Policy Review</b>	On Track	<ul style="list-style-type: none"> <li>Interest holder interviews completed in T2, 2025. Draft review expected in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Draft review will be slightly delayed into late T3, 2025 or early T1 2026, but is on track for an update to Council expected in T2, 2026.</li> </ul>
<b>Demolition and Deconstruction Policies</b>	On Track	<ul style="list-style-type: none"> <li>Best practices and policy review anticipated for T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Consultant engaged to draft white paper of policy review and a project lead from the City’s Core Leadership Program identified to lead this work.</li> </ul>
<b>Emergency and Disaster Management Act Implementation Strategy</b>	On Track	<ul style="list-style-type: none"> <li>Hazard Risk and Vulnerability Analysis to be presented to Council in T3, 2025. Disaster Risk Reduction Request for Proposals development and posting expected in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Hazard Risk and Vulnerability Analysis was presented to Council in T3, 2025. Request for Disaster Risk Reduction Program proposals was posted in T3, 2025 and closes early T1, 2026.</li> </ul>
<b>Festival and Events Strategy</b>	On Track	<ul style="list-style-type: none"> <li>Consultant selected in T2, 2025 and work is underway on the Strategy with public engagement set to begin in T3, 2025 / T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Engagement expected to begin in T1, 2026 into T2, 2026.</li> </ul>
<b>Financial Systems Modernization</b>	On Track	<ul style="list-style-type: none"> <li>Update to Council in T3, 2025; work remains on track.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated in T3, 2025 on the completion of Phase 1; Staff are moving to Phase 2, which involves issuing an RFP to select a system and a system integrator.</li> </ul>
<b>Fraser Mills Community Centre and Park Planning</b>	On Track	<ul style="list-style-type: none"> <li>Park detail design continued in T2, 2025 while Department of Fisheries and Oceans Canada permit work is occurring on site. Council updated in T2, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Community Centre Schematic Design initiated in T3, 2025. Targeting Schematic Design Stage Gate and Class C Estimate Report to Council in T2, 2026. Park detailed design underway. Final design approvals scheduled for T1, 2027.</li> </ul>
<b>Infrastructure Funding Gap Review</b>	Complete	<ul style="list-style-type: none"> <li>This initiative is complete and Council was updated in T2, 2025; funding will be brought forward as part of the 2026 budget process and next review will be planned for 2030.</li> </ul>	<ul style="list-style-type: none"> <li>Completed in T2, 2025; next review planned for 2030.</li> </ul>
<b>Joint Coquitlam and kʷikʷəłəm Flood Mitigation Design</b>	On Track	<ul style="list-style-type: none"> <li>Draft conceptual design completion expected in T3, 2025. Detailed design can begin once the preferred conceptual alignment has been confirmed, with construction anticipated 2027-2030. Update to Council expected in T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Draft conceptual design completed and reviewed by Joint Working Group (kʷikʷəłəm, Coquitlam, and Metro Vancouver) in T3, 2025. Recommendation on preferred alignment and phasing anticipated by T1, 2026 along with final report. Update to Council expected in T1, 2026.</li> </ul>
<b>Major Recreation and Cultural Facilities Roadmap</b>	Complete	<ul style="list-style-type: none"> <li>Final strategy approved by Council in T2, 2025. This initiative is complete and being used to guide identification of future projects.</li> </ul>	<ul style="list-style-type: none"> <li>Completed in T2, 2025; being used to guide identification of future projects.</li> </ul>
<b>Road Safety Strategy</b>	On Track	<ul style="list-style-type: none"> <li>Work underway; implementation of key safety improvements is ongoing.</li> </ul>	<ul style="list-style-type: none"> <li>Draft actions completed in T3, 2025; update to Council expected in T1, 2026 and final draft adoption anticipated in T2, 2026.</li> </ul>
<b>Talent and Retention Strategy</b>	On Track	<ul style="list-style-type: none"> <li>Update to Council scheduled for T3, 2025 / T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Council update expected in T1, 2026.</li> </ul>

# “B” Priority Items

Business Plan Item	Status	2025 Second Trimester Update	2025 Final Trimester Update and Future Considerations
<b>Town Centre Park Master Plan</b>	<b>On Track</b>	<ul style="list-style-type: none"><li>• Concept approved in T2, 2025. Final design and budget approvals for Tennis Improvements expected in T1, 2026.</li></ul>	<ul style="list-style-type: none"><li>• Permanent closure of the Recycling Depot and tree clearing to commence in T1, 2026. Update to Council on final design approvals, procurement, and initiation of construction expected in T2, 2026. Project completion anticipated T2, 2027.</li></ul>

# "C" Priority Items

Business Plan Item	Status	2025 Second Trimester Update	2025 Final Trimester Update and Future Considerations
<b>Art in Public Spaces Plan</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Scope and process update to Council anticipated in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated in T3, 2025. Work to update Policy and Program Plan beginning in T1, 2026. Update to Council expected in T2, 2026.</li> </ul>
<b>Blue Mountain Park Master Plan</b>	<b>Deferred</b>	<ul style="list-style-type: none"> <li>Funding for future improvements continues to be assessed in light of the evolving development finance framework.</li> </ul>	<ul style="list-style-type: none"> <li>Project delayed due to development financing impacts stemming from provincial housing legislation changes. Update to Council on the second round of public engagement is anticipated in T3, 2026.</li> </ul>
<b>Building Safer Communities Program</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>The program continues to transition several services to non-profit providers in the Tri-Cities and will continue to lead the Child and Family At-risk Support Table (CFAST) situation tables that support risk-based youth.</li> </ul>	<ul style="list-style-type: none"> <li>The program continues to transition several services to non-profit providers in the Tri-Cities. The program will complete the transition in T1, 2026.</li> </ul>
<b>Glen Park Improvements Planning</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Update to Council planned for T3, 2025 to re-initiate the planning work.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated in T3, 2025 and next update to Council on 2023 public engagement results, proposed Master Concept Plan Update and Phasing Plan expected in T1, 2026. Final design approvals for Phase 1 anticipated in T2, 2026 and concept design approvals for Phase 2 in T2, 2026.</li> </ul>
<b>Nelson Street Improvements</b>	<b>Deferred</b>	<ul style="list-style-type: none"> <li>Update to Council on proposed revisions to design anticipated in 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Based on other Transportation Capital Project plans, revisions and update to Council deferred to 2027.</li> </ul>
<b>Pipeline Road Improvements</b>	<b>Minor Delay</b>	<ul style="list-style-type: none"> <li>Update to Council on Conceptual Design along with Glen Park Improvements anticipated in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Design revisions underway to present to Council in T2, 2026 to enable 2027 construction.</li> </ul>
<b>Provincial Government Downloading Financial Review</b>	<b>Complete</b>	<ul style="list-style-type: none"> <li>Review initiated in T2, 2025. Update to Council anticipated in T3, 2025 in alignment with the budget process.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated with completed review in T3, 2025. Staff are prepared to continue analyzing these costs in the future to support budget planning and resource allocation.</li> </ul>
<b>Streetscape Enhancement Projects</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Streetscape Enhancement project implementation completed in T2, 2025. Pending budget approvals in T3, 2025, update to Council on future workplan will be scheduled for T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>New funding for the Streetscape Enhancement Program was approved through the City's 2026 Financial Plan in T3, 2025. Update to Council on the work plan to support new funding expected in T1, 2026.</li> </ul>
<b>Urban Forest Management Strategy</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Updates to Council expected in T3, 2025 on key findings and draft strategy for Council feedback. Strategy to be completed T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated with Key Findings report in T3, 2025. Update to Council with Draft strategy expected in T1, 2026 and strategy endorsement by Council in T2, 2026.</li> </ul>

# “Foundational Work that Supports the Business Plan and Organizational Effectiveness” Items

Business Plan Item	Status	2025 Second Trimester Update	2025 Final Trimester Update and Future Considerations
<b>Business Improvement Initiatives</b>	On Track	<ul style="list-style-type: none"> <li>Projects are proceeding as outlined.</li> </ul>	<ul style="list-style-type: none"> <li>Projects continue to proceed as outlined.</li> </ul>
<b>Capital Projects Delivery Framework</b>	On Track	<ul style="list-style-type: none"> <li>Backfilling of staff positions occurred in T2, 2025. Update to Council anticipated in T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Terms of Reference and initial planning underway in anticipation of an update to Council in T1, 2026.</li> </ul>
<b>Certified Professionals Program</b>	On Track	<ul style="list-style-type: none"> <li>Update provided to Council in T2, 2025. Council update expected in T3, 2025 to outline implementation plan and next steps.</li> </ul>	<ul style="list-style-type: none"> <li>Council updated in T3, 2025 with an outline for implementation. Staff are currently working through the implementation plan and anticipate updating Council in T1, 2026, for bylaw amendments to <i>Building Bylaw No. 3598, 2003</i>.</li> </ul>
<b>Childcare Partnerships</b>	Minor Delay	<ul style="list-style-type: none"> <li>Annual Report delayed due to capacity/provincial legislation with simplified version anticipated in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Annual Report will proceed in T2, 2026 and will signal upcoming work to update incentives policies.</li> </ul>
<b>City Lands Management Activities</b>	On Track	<ul style="list-style-type: none"> <li>Staff continue to advance key land management activities, including detailed assessment on the impact to the land portfolio as result of the provincial housing changes and the economic challenges facing the residential land market.</li> </ul>	<ul style="list-style-type: none"> <li>As challenges facing the residential land market continue, staff will update Council on any impacts or as it relates to its strategic land holdings and other opportunities.</li> </ul>
<b>City Response to Provincial Legislation</b>	On Track	<ul style="list-style-type: none"> <li>Council continues to be updated on the City’s response to, and the implications of, provincial legislative interventions.</li> </ul>	<ul style="list-style-type: none"> <li>Council continues to be updated on the City’s response to, and the implications of, provincial legislative interventions.</li> </ul>
<b>Community Wildfire Preparedness</b>	On Track	<ul style="list-style-type: none"> <li>Actions from the Community Wildfire Resiliency Plan continue to progress; however, the FireSmart grant for fuel treatment activities has not been approved. The City will adjust scope and re-apply in the next grant intake period.</li> </ul>	<ul style="list-style-type: none"> <li>Engaged with an alternate forester service provider to advise on scope adjustment. Staff to explore next steps with respect to fuel prescription recommendations and continue to provide FireSmart education activities.</li> </ul>
<b>Construction Site Impact Mitigation Initiatives</b>	On Track	<ul style="list-style-type: none"> <li>Collaborative operational work continues to address onsite challenges and problematic construction sites. Enforcement action has been taken for problematic sites.</li> </ul>	<ul style="list-style-type: none"> <li>Cross department activities continue to monitor and respond to onsite construction challenges. Proposed updates to the Street and Traffic Bylaw were presented to Council in T3, 2025.</li> </ul>
<b>Development Application Process Review</b>	On Track	<ul style="list-style-type: none"> <li>Amendments to the Subdivision and Development Servicing Bylaw to incorporate expanded works and services authorities as well as Servicing Officer designation under Bill 16 were adopted by Council in T2, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Continuous improvement of development and building permit review process continues.</li> </ul>
<b>Economic Development Strategy Implementation</b>	On Track	<ul style="list-style-type: none"> <li>Work has commenced on the Commercial Demand Study, with a workshop expected with Council in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Council workshop was completed in T3, 2025 and consultant is expected to deliver final document in T1, 2026 for review by staff and to begin next steps.</li> </ul>
<b>Financial Internal Controls and Risk Registry</b>	On Track	<ul style="list-style-type: none"> <li>Scope finalized and consultant selected in T2, 2025. Consultation expected to begin in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Consultant is conducting interviews with staff and developing the preliminary risk and control assessment of the identified business areas under review. Work is expected to continue in 2026.</li> </ul>
<b>First Responder Pre-Hospital Care</b>	On Track	<ul style="list-style-type: none"> <li>Draft agreement template developed with Ministry of Health. Inclusion of governance framework targeted for T3, 2025 with a likely delay to T1/T2, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Consulting with other regional fire departments to clarify agreement details; on target to sign agreement in 2026.</li> </ul>

# “Foundational Work that Supports the Business Plan and Organizational Effectiveness” Items

Business Plan Item	Status	2025 Second Trimester Update	2025 Final Trimester Update and Future Considerations
<b>Government-to-Government Reconciliation Partnership Building and Activities</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>A series of reconciliation activities, including a staff reconciliation learning opportunity with kwikwəłəm First Nation to advance TRC Call to Action #57 has been implemented, with further reconciliation activities planned for the remainder of 2025 including those surrounding the National Day for Truth and Reconciliation on September 30.</li> </ul>	<ul style="list-style-type: none"> <li>Staff advanced government-to-government partnership with kwikwəłəm First Nation through various Council and staff meetings and participation in events (e.g., blessing ceremony for the Mundy Park Pool cultural recognition pieces). City staff attended various Reconciliation Learning Framework sessions led by local First Nations, including sessions supporting the National Day for Truth and Reconciliation.</li> </ul>
<b>Housing Accelerator Fund Action Plan</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>A number of the initiatives are expected to be completed in T3, 2025. The second annual progress report for Canada Mortgage and Housing Corporation (CMHC) is due in T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Six of eight action plan initiatives are complete. Staff are preparing the Second Annual Progress report for Canada Mortgage and Housing Corporation (CMHC), which is due in T1, 2026.</li> </ul>
<b>Housing Needs Assessment Implementation</b>	<b>Complete</b>	<ul style="list-style-type: none"> <li>Related Official Community Plan requirements will be brought forward with the Official Community Plan Review in T3, 2025.</li> </ul>	<ul style="list-style-type: none"> <li>Related Official Community Plan (OCP) policy amendments will be brought forward with the Interim OCP in T2, 2026.</li> </ul>
<b>Metro Vancouver Capital Project Response</b>	<b>Awaiting Partner Action</b>	<ul style="list-style-type: none"> <li>Metro Vancouver Water Main #4 (Guildford to David) construction completion delayed until T3, 2026. Metro Vancouver delegation for Cape Horn Section (Dewdney Trunk, Lougheed) of the Water Main #4 held T2, 2025. The construction of the Cape Horn Section of the Water Main #4 expected to begin T2, 2026; Cape Horn Pump Station deferred to mid-2030's. Metro Vancouver Port Moody Main #3 (Dewdney – Pier Drive to Lougheed) – construction expected to begin end of T1, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Metro Vancouver Water Main #4 (David to Robson) completion delayed until T3, 2027 as works cannot proceed at Robson Drive until Telus infrastructure is relocated. The construction of the Cape Horn Section of the Water Main #4 expected to begin T3, 2026. Early works for the Central Section of the Water Main #4 are scheduled to begin T2, 2026. Metro Vancouver Port Moody Main #3 (Dewdney – Pier Drive to Lougheed) scheduled to begin T1, 2026.</li> </ul>
<b>Police Model Review</b>	<b>Complete</b>	<ul style="list-style-type: none"> <li>Draft report received and staff review underway. Next steps are to be determined.</li> </ul>	<ul style="list-style-type: none"> <li>Project complete. Police Model Renewal project identified on the 2026 Business Plan.</li> </ul>
<b>Property Tax and Utility Initiatives</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Provincial Property Tax Sale Legislation adopted; no significant changes to the City's process required. Work to support the gradual implementation of the Residential Water Metering program continues.</li> </ul>	<ul style="list-style-type: none"> <li>Provincial Property Tax Sale Legislation adopted and fully implemented. Work is expected to continue in T1, 2026 for the Residential Water Metering program.</li> </ul>
<b>Regional Transportation Initiatives</b>	<b>Awaiting Partner Action</b>	<ul style="list-style-type: none"> <li>Awaiting action from other levels of government.</li> </ul>	<ul style="list-style-type: none"> <li>Awaiting action from other levels of government.</li> </ul>
<b>School Board By-Election</b>	<b>Complete</b>	<ul style="list-style-type: none"> <li>This item is complete.</li> </ul>	<ul style="list-style-type: none"> <li>This item is complete.</li> </ul>
<b>Technology Infrastructure Upgrades</b>	<b>On Track</b>	<ul style="list-style-type: none"> <li>Council updated in T2, 2025 and work remains on track.</li> </ul>	<ul style="list-style-type: none"> <li>Technology Infrastructure Upgrades are on track.</li> </ul>



# Community Safety

*Coquitlam is working to keep the city and its residents safe.*



**RCMP calls for service**  
2024: **23,627** 2025: **23,290**

**Fire incident responses**  
2024: **9,165** 2025: **8,794**



**Community Satisfaction**  
(2025 Ipsos Community Satisfaction Survey)

Police: **83%** Fire: **91%**

**Fire inspections**  
2024: **5,196** 2025: **5,358**



# Community Safety



*Coquitlam is working to keep the city and its residents safe.*

## What We Set Out to Achieve

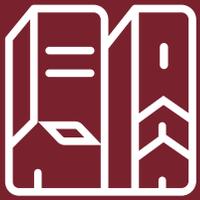
## What We Achieved

**Support a multi-disciplinary and inclusive approach to public safety.**

- Delivered public education initiatives on fire prevention to 5,199 residents to help reduce fire risk.
- Partnered with SD43 to deliver the Junior Firefighter Program, providing youth considering a career in fire service with experience in firefighter training.
- Promoted Fire Prevention Week with a focus on lithium-ion battery safety to encourage safe use and disposal.
- Issued 14,104 bylaw enforcement notices and responded to 7,017 bylaw enforcement calls for service.
- Promoted the City's air-conditioned spaces to keep vulnerable residents safe during summer heat warnings.
- Opened clean, filtered indoor air spaces during air quality advisories to support residents vulnerable to poor air quality.
- As one of 12 official Bear Smart communities in B.C., used a mix of education and enforcement to raise awareness and advance safety to keep humans and bears safe.
- Implemented a multilingual check-in and queue system at the police front counter to improve service access for residents.

**Make the City's road network safer for all types of users including drivers, pedestrians, and cyclists, and people living with disabilities.**

- Completed phase 2 of the Guildford Way Transportation Road Improvements project, which included enhanced accessibility and safety for micromobility users.
- Received 2025 Bill Curtis Outstanding Transportation Project Award by the Institute of Transportation Engineers for the major road improvements made to Guildford Way.
- Advanced the Road Safety Program by implementing nine Rectangular Rapid Flashing Beacons, two temporary curb extensions, and two permanent curb bulges.
- Advanced planning of the Pipeline Road Upgrade project, which will improve road safety and active transportation options.



# Housing

*Coquitlam is taking action to address housing needs in the community.*



**Community perception of quality of life: 95%**

*(2025 Ipsos Community Satisfaction Survey)*

**Total housing starts**

**2,467** 2024

**2,984** 2025



**Rental Units – Below/Non-market (approved new)**

**779**

**320**



2024

2025

**Rental Units – Market (approved new)**

**1,810**



2024

**647**



2025

**Funding committed by Council towards housing affordability**



**\$5.8 million** 2024

**\$9.8 million** 2025

# Housing



*Coquitlam is taking action to address housing needs in the community.*

## What We Set Out to Achieve

## What We Achieved

**Encourage a mix of new housing supply to develop complete neighborhoods that improve affordability, livability, and sustainability.**

- Adopted the City's Development Cost Charges and Amenity Cost Charges Bylaws in response to provincial housing mandates and to fund core infrastructure and amenities for the growing community.
- Completed the provincially-required Housing Needs Report Update to guide housing policies and land use planning in alignment with the community's housing needs.
- Hosted community engagement on Amenity Cost Charges to allow the community to ask questions and share their input.
- Developed a draft Housing Unit Mix Policy to encourage a better balance of homes, especially larger apartment unit options for families.
- Advanced streamlining of the Official Community Plan in alignment with provincial legislation and offered opportunities for community feedback on the draft interim document.

**Lead collaborative action and innovative partnerships with the provincial and federal governments and third parties to maximize use of external resources to deliver affordable housing.**

- Adopted amendments to the City's zoning bylaw, as required by the provincial government, to implement Small-Scale Multi-Unit housing across approximately 22,000 lots.
- Approved the Housing Agreement and Development Permit for two major non-market seniors housing projects, in partnership with S.U.C.C.E.S.S. and BC Housing and through the use of City-owned land, which will provide 158 units of affordable housing for senior-led households.
- Offered public input opportunities on land use changes concerning Transit-Oriented Areas to ensure local priorities are considered along with provincially legislated requirements.
- Scaled back proposed land use changes for the Transit-Oriented Areas and Southwest Shoulders and Corridors in response to community feedback.
- Advanced the federally funded Housing Accelerator Fund Action Plan, making progress on initiatives intended to accelerate housing delivery in the community.



# Environmental Sustainability

Coquitlam is taking action to address environmental and climate sustainability.



## Community Satisfaction with Parks Trails and Greenspace: 92%

(2025 Ipsos Community Satisfaction Survey)



## Corporate Reduction in GHGs since 2007

2024  
13%

2025  
13%\*

\*2024 result included as an estimate until LGCAP GHG reporting requirements are finalized.



**23% Resident Trips Non-Vehicular/ Sustainable Mode Share**

## Water Consumption

(litres per capita, per day)

### Total

2024: **300 litres** | 2025: **303 litres**

### Residential Only

2024: **201 litres** | 2025: **205 litres**



## Public Electric Vehicle Charging Usage



### Charging ports

2024: **31** | 2025: **35**



### Charging sessions

2024: **41,239** | 2025: **48,777**



### Charging minutes

2024: **4,535,976** | 2025: **4,998,150**

# Environmental Sustainability



*Coquitlam is taking action to address environmental and climate sustainability.*

## What We Set Out to Achieve

## What We Achieved

**Demonstrate responsible stewardship through leadership in environmental sustainability strategies and resilient practices.**

- Received the Canada's Greenest Employers Award, recognizing the City as one of Canada's greenest employers.
- Completed the draft Climate Action Plan, identifying a strategic roadmap for reducing emissions.
- Upgraded 14 parks enhancing the experiences and quality of life for residents.
- Restored over 16,300 square feet of natural areas and planted over 5,357 native shrubs and trees.
- Offered residents the option to opt out of receiving the paper waste collection calendar in favour of using the Curbside Collection app to help reduce waste generation.
- Provided free extra curbside yard waste pickup through the Seasonal Unlimited Yard Trimmings program to keep yards tidy while promoting sustainable waste management.
- Recognized Circular Economy Month to encourage residents and businesses to reuse and recycle to support waste reduction.
- Advanced development of a new Urban Forest Management Strategy to guide protection and growth of the City's trees and natural spaces.
- Advanced implementation of the Green Fleet Strategy, including through the purchase of three electric vehicles to guide the City's transition to a low-carbon municipal fleet.

**Explore innovative sustainability improvements through community partnerships and diverse participation.**

- Partnered with the BC Water and Waste Association and UBC students to review creek water quality improvement projects in Coquitlam that won first place at the international Water Environment Federation Technical Exhibition and Conference.
- Hosted Repair Cafés where residents could have small household items repaired by volunteers at no cost, helping keep these items out of the landfill.
- Celebrated Earth Day by providing community workshops and activities to help residents become more involved in Coquitlam's natural environment and informed with taking actions to reduce negative environmental impacts.
- Collaborated with the Stanley Park Ecology to host a free information session on living harmoniously with the urban coyote population.
- Received the 2026 Young Professionals Summit Award from the BC Water & Waste Association, enabling participation in the 2026 Water Environment Federation and American Water Works Association Young Professionals Summit.



# Critical Infrastructure

*Coquitlam is delivering and maintaining important infrastructure for a growing population.*



**6 km** of new multi-modal transportation for a total of **662 km** across the City of Coquitlam



## Community Satisfaction

**95%** Public Works

(2025 Ipsos Community Satisfaction Survey)



Average pavement condition assessment: **72%**



## Fibre-optic infrastructure

2024: **110,995 metres**

2025: **114,896 metres**

# Critical Infrastructure



*Coquitlam is delivering and maintaining important infrastructure for a growing population.*

## What We Set Out to Achieve

## What We Achieved

**Plan and deliver infrastructure that meets the capacity needs of our growing community.**

- Continued to maintain reliable operation of the City's essential infrastructure by cleaning 71 km of water mains, 35 km of sanitary sewers, and sweeping 6,900 lane km of road.
- Maintained an average pavement condition assessment of 72%.
- Advanced numerous capital projects, including the Pavement Rehabilitation Program and Foster Water Pump Station Upgrades, to support quality of life across the growing City.
- Advanced development of a new Art in Public Spaces Plan that will provide an updated framework for maintenance of current art and guidance for future installations in celebration of the community's history, diversity, and culture.
- Completed the Infrastructure Funding Gap review to support sustainable funding and maintenance of capital infrastructure such as utility and transportation networks, parks infrastructure, and community recreation facilities.

**Work with partners to advocate, plan and deliver major regional infrastructure projects that are important to Coquitlam.**

- Continued advocacy with partners and maintained readiness to collaborate on advancing regional infrastructure and transportation projects that support the growing community.
- Collaborated with the federal and provincial governments and the *kʷikʷəłəm* First Nation to advance the dike design for the south portion of the Coquitlam River as part of the Joint Flood Mitigation Program.

**Enhance travel in and between neighbourhoods by advancing multi-modal and accessible transportation options that continue to improve the livability and quality of streets.**

- Developed 6 km of new multi-modal transportation infrastructure, increasing the total network to over 662 km.
- Launched a new self-guided public art tour of the City Centre neighbourhood, providing an opportunity to discover the murals and sculptures between Lincoln Station and Town Centre Park Community Centre in tandem with learning about the artists and stories behind them.
- Extended the e-micromobility agreement with Lime Canada Inc to increase low-cost and sustainable transportation options in City Centre.
- Added the Flora Lounge as part of the Streetscape Enhancement Program, featuring sculptural benches and tabletops to enhance the public realm.
- Celebrated Go by Bike Week, in partnership with HUB Cycling, by hosting promotional events and activities.

**Plan and deliver Information, Communications and Technology services to meet the needs of our changing community and City growth.**

- Connected 11 new buildings to fibre-optic infrastructure and added 3,901 metres of fibre to the network.
- Introduced a new self-serve Stormwater Management portal for small-scale residential applications.
- Advanced development of a Technology Modernization Strategy, which will provide a roadmap of sustainable and secure technologies to underpin the City's technology framework over the next several years.



# Workplace and People

*Coquitlam is inspiring excellence in our workplace and among our employees.*



**WorkSafe BC Certificate of Recognition Rebate received**  
2024: **\$332,000** | 2025: **\$445,000**



**Recognized as a BC Top Employer for **eight** consecutive years**



**Awarded the BC Municipal Safety Association's Organizational Safety Excellence Award for **seven** consecutive years**



**The **first** Canadian municipality to be awarded the Canadian Workplace Wellbeing Award**



**Number of health and safety training sessions**  
2024: **51** | 2025: **57**



**Number of Core and Strategic Leadership Program participants**  
2024: **27** | 2025: **29**

# Workplace and People



*Coquitlam is inspiring excellence in our workplace and among our employees.*

## What We Set Out to Achieve

## What We Achieved

**Invest in our people to support wellness, retention, talent development and potential of our workforce.**

- Became the first Canadian municipality to be awarded the Canadian Workplace Wellbeing Award from the Canadian Positive Psychology Association and Workplace Strategies for Mental Health.
- Awarded the British Columbia Municipal Safety Association Organizational Safety Excellence Award for the 7th consecutive year.
- Held 23 employee engagement events to build an inclusive and welcoming organizational culture.
- Received the WorkSafe BC Certificate of Recognition Rebate for \$445,000 and maintained an experience rating under industry standards, saving a further \$1.1 million in insurance costs.
- Supported effective vacancy management to ensure value for Coquitlam taxpayers and support Council's Budget and Resource Evaluation Framework.
- Made changes to the City's recognition programs to ensure alignment with current demographic and workforce realities.

**Develop and implement policies and programs that foster talent acquisition and ensure employees have the training to do their work and serve the community.**

- Received the BC Top Employer Award for the 8th consecutive year.
- Ran 57 health and safety training sessions and 11 wellness training sessions for all staff.
- Expanded workplace health and safety policies and training in a variety of areas including traffic safety, incident investigation and psychological safety.
- Modernized recruitment practices, including partnerships with post-secondary institutions, data-driven outreach, and digital tools that speed up hiring and connect us with the right talent.
- Reviewed benefits utilization and Employee and Family Assistance Programs to better align wellness supports with employee needs.

**Invest in technology to equip our people with modern means of working, engaging and providing services to the community.**

- Introduced QR codes for training evaluations, improving response rates and data collection for training programs.
- Launched the internal Incident Investigation e-learning to complement existing programs, advancing staff understanding of their roles and responsibilities, reporting processes, and timelines.
- Improved recruitment and workforce systems through enhanced applicant tracking, the implementation of new digital reference-checking, and began the process of reviewing a new safety and disability management system.



# Community Amenities

Coquitlam is building important civic amenities and investing in community programming.



## Community Satisfaction (2025 Ipsos Community Satisfaction Survey)



**82%**  
Recreational and Cultural Opportunities



**82%**  
Sports Fields

## Visitors to cultural partners



**Library**  
**841,608**

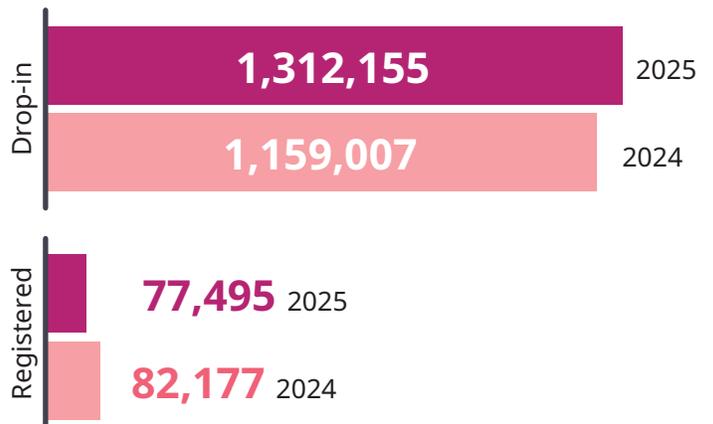


**Evergreen Cultural Centre**  
**104,097**



**Place des Arts**  
**101,088**

## Participants in recreation activities



Registered program  
fill rates: **79%**



## Utilization of City assets

Facilities: **4,286,346**  
Parks: **2,796,709**  
(by individuals in 2025)

# Community Amenities



*Coquitlam is building important civic amenities and investing in community programming.*

## What We Set Out to Achieve

## What We Achieved

**Encourage all residents to be active through a wide-range of accessible recreational and inclusive cultural opportunities across civic facilities, parks and trails that contribute to a healthy community.**

- Facilitated participation of more than 1.3 million people in registered and drop-in programs at City facilities.
- Sold 7,760 ONE, 24,690 Punch, and 658 annual recreation passes.
- Provided 4,732 low-income residents with access to affordable recreational opportunities through the Financial Assistance for Recreation program.
- Launched the Seniors Can Move program to provide a low-cost fitness program accessible across a diversity of mobility levels to ensure local seniors can participate in safe and effective physical activity.
- Recognized Youth Week by offering free games, arts and crafts, and sports to celebrate the positive community contributions of youth.
- Hosted a range of free or low-cost community activities, including Family Day Fun and Jurassic Night as part of the popular Lights at Lafarge seasonal experience, which collectively attracted over 225,000 attendees in 2025/26.
- Supported cultural programming in alignment with the Arts, Culture, and Heritage Strategic Plan, including hosting the free Music in the Streets program that enhanced public spaces through live musical performances.
- Received the Lifesaving Society's Highest Participation in Lifesaving Instructor Programs award (Poirier Sport & Leisure Complex) and Highest Participation in National Lifeguarding Course award (City Centre Aquatic Complex).

**Develop plans and deliver capital infrastructure to ensure the capacity of parks, recreation and culture services throughout the city - now and in the future.**

- Invested nearly \$65 million in capital construction and facilities upgrades.
- Opened the new Mundy Park Pool, providing the community with a revitalized, accessible, and expanded aquatic amenity, featuring a 25 metre, eight-lane lap pool with a dive tank and climbing wall.
- Advanced development of the Fraser Mills public amenities plan, which will deliver community benefits including a riverfront park and multi-use trails.
- Adopted the Major Facilities Roadmap, providing a guiding plan for the development and renewal of civic, recreation and cultural facilities over the next 30 years.
- Approved the updated Sports Field Strategy, which will guide decision-making around managing and enhancing sports field facilities over the next decade.
- Completed the detailed final design for the Burke Mountain Community Centre and Burke Village Park, which will include a range of amenities and services for the growing neighbourhood and community.
- Initiated design development for a new off-leash dog park at Brookmere Park to address the rising demand for dog-friendly spaces in Southwest Coquitlam.
- Advanced planning of a new tennis facility at Town Centre Park to expand court capacity.



# Financial Excellence and Operational Efficiency

*Coquitlam is focusing on fiscal accountability and continuous improvement.*



## Community Satisfaction



**91%**  
City Services

*(2025 Ipsos Community Satisfaction Survey)*



## % of all transactions done online

2024: **74%** | 2025: **80%**

## Social Media Engagement



### Website visits

2024: **4,701,101** | 2025: **4,979,333**



**24,288**

Instagram Followers



**26,080**

Facebook Likes

### Number of services available online

2024: **26** | 2025: **26**



**16,961**

YouTube Views



**23,775**

LinkedIn Followers



### Community Engagement: Visits to [letstalkcoquitlam.ca](http://letstalkcoquitlam.ca)

2024: **33,174** | 2025: **49,219**



**3,996**

Coquitlam Current subscribers

# Financial Excellence and Operational Efficiency



*Coquitlam is focusing on fiscal accountability and continuous improvement.*

## What We Set Out to Achieve

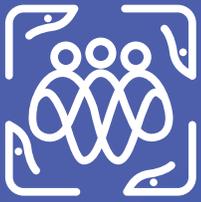
## What We Achieved

**Maintain prudent financial and governing policies and practices with a focus on long-range planning, efficiency and effectiveness, and budgeting.**

- Completed the Provincial Government Downloading Financial Review to assess and identify for the community the impacts and additional costs associated with provincial legislative changes and policy shifts.
- Received the Government Finance Officers Association Distinguished Budget Presentation Award, the Canadian Award for Financial Reporting, and the Popular Annual Financial Reporting Award.
- Achieved a 4.16% return on investment of the City's investment portfolio and a debt ratio of 0.55%.
- Funded \$24.1 million of 2025 capital projects costs with grants.
- Continued to monitor tariff implications and implement mitigation strategies.
- Conducted the Community Satisfaction Survey in partnership with Ipsos, providing randomly selected residents the opportunity to share input on City services and quality of life to inform future decision-making.
- Advanced changes to the City's development finance framework to ensure compliance with provincial regulations while prioritizing mitigation of impact on affordability.
- Deployed the Budget and Resource Evaluation Tool to guide staff and support Council with strategic budget and resource management decision-making.

**Innovate corporate and process improvement to optimize service delivery for clients and enhance our organizational capacity and efficiency.**

- Completed more than 100 additional business improvement items as part of the Coquitlam Efficiency and Modernization Program.
- Enhanced the corporate-wide budget process by completing an annual capital project funding allocation assessment and redeploying reserve funding to infrastructure and asset replacement priorities.
- Advanced implementation of an e-bidding software that will streamline evaluation and award of contracts while minimizing non-compliance risks.
- Digitized the Water Exemption Permit and Toilet Replacement Rebate Program application forms.



# EDI, Reconciliation and Social Cohesion

*Coquitlam is committing to the progression of equity, diversity and inclusion and advancing Reconciliation.*



**Support for not-for-profit groups** (Spirit of Coquitlam grants awarded)  
**\$313,048**



**Ten staff and five public events and learning opportunities that promote EDI**



**134 City staff completed Reconciliation Learning Framework training**

# EDI, Reconciliation and Social Cohesion



*Coquitlam is committing to the progression of Equity, Diversity and Inclusion, and advancing Reconciliation.*

## What We Set Out to Achieve

## What We Achieved

**Utilizing an EDI lens, foster a workplace culture that is equipped to enhance inclusivity, accessibility, and belonging across its diverse and talented workforce as well as throughout the community.**

- Advanced development of the City's first-ever Accessibility and Inclusion Plan that will make spaces, services, and programs more welcoming and accessible.
- Hosted the third annual AccessAbility Resource Fair and National AccessAbility week to connect people of different abilities and ages with accessible programs and services.
- Celebrated Pride Month by offering engaging events that fostered learning, support, and community connection and displayed rainbow-coloured lighting and flags to showcase the City's support with the LGBTQ2S+ community.
- Promoted the Coquitlam Royal Canadian Legion Branch's Remembrance Day ceremony and other activities to recognize the achievement and sacrifices of veterans.
- Advanced organizational efforts to embed accessibility and universal design in facility design and planning, contributing to Rick Hansen Foundation Gold Certifications at Maillardville Community Centre and Town Centre Park.

**Build strong government-to-government relationships with First Nations – starting with kwikwə́łəm – through honest and sincere conversation, an openness to learning and unlearning, and a commitment to cooperation for advancing ongoing reconciliation.**

- Completed Reconciliation Learning Framework training (Truth and Reconciliation Commission Call to Action #57) with participation from 134 City staff.
- Partnered with the kwikwə́łəm Nation to incorporate Indigenous cultural recognition at the new Mundy Park Pool through the Circle of Life and sméqwaʔ.
- Hosted and supported opportunities for learning and reflection for National Indigenous Peoples Month/Day and National Day for Truth and Reconciliation.
- Continued to work in partnership with kwikwə́łəm First Nation on the joint flood mitigation project.

**Support the continued viability and sustainability of community organizations in their implementation of services, events and programs that contribute to social vibrancy and cohesion.**

- Provided \$313,048 in Spirit of Coquitlam grants across 37 projects led by local non-profit and community-based organizations.
- Offered Neighbourhood Small Grants to help remove financial barriers for residents initiating projects that connect people socially and support the sharing of skills and talents.
- Hosted Faber Mo Neifer's *It's All Chinese To Me* photographic series at Town Centre Park Community Centre to support belonging for the Chinese diaspora in Canada.
- Hosted a micro-exhibit from the Riverview Hospital Artifact Collection at the Coquitlam Public Library's Poirier Branch, featuring garments from Riverview's occupational therapy program.



# Economic Vitality

*Coquitlam is building and supporting the local economy.*



**Construction value**  
(industrial, commercial, institutional)  
**\$127 million**



**Filming Permits**  
**61**



**Filming Revenue \$81,379**

Shows filmed in 2025 include:

*Fire Country* | *Shogun* | *Yellowjackets* and other exciting productions.

## Tourism activity



**10,291** Followers on **@visitcoquitlam** channels

**231,105** Webpage views to **VisitCoquitlam.ca**

**615** Local businesses promoted across tourism channels

# Economic Vitality



*Coquitlam is building and supporting the local economy.*

## What We Set Out to Achieve

## What We Achieved

**Lead the attraction, retention, and promotion of diverse local employment opportunities that are accessible to the income needs of the community.**

- Promoted investment attraction through proactive outreach to over 400 businesses through the Business Visitation Program.
- Issued over 8,000 total business licences (6,355 renewed and 1,734 new).
- Conducted 275 Business LinQ inquires through email, phone or in-person customer service.

**Advance capacity across Coquitlam to accommodate shared economic opportunities that empower business resiliency and affordability.**

- Added nearly 390,000 square feet of industrial, commercial, and institutional (ICI) floor space to support a healthy supply of employment space in the community.
- Issued 22% of all City purchase orders to businesses located in the Tri-Cities through the City's procurement policies.
- Developed and launched the Economic Development website ([investcoquitlam.ca](http://investcoquitlam.ca)) to support business attraction and retention by providing businesses and investors with quick access to information on commercial investment opportunities in Coquitlam.

**Strengthen and leverage partnerships with and between community members, local employers, educational institutions, and other orders of government to support community vibrancy and quality of life.**

- Held 45 festivals or events with joint participation of approximately 280,000 participants.
- Facilitated 83 block parties.
- Utilized the Corporate Partners Program to enhance local business connection and partnership with the community in delivering events such as Canada Day and the Summer Concert Series.
- Hosted Canada Day at Town Centre Park with engaging and inclusive activities, food trucks, and performances.
- Held the Summer Concert Series, which featured 3 free musical performances with food vendors for the community to enjoy.
- Promoted Taste of the Tri-Cities to support over 90 local restaurants and connect residents to diverse food choices.
- Conducted active outreach and engagement with business partners, including Austin Heights BIA, Invest Vancouver, Creative BC, Destination BC and Trade and Invest BC.